Curing the Healthcare Crisis

By John C. Goodman

JOHN C. GOODMAN

PRICELESS



hould all Americans be required to have health insurance? The Patient Protection and Affordable Care Act (PPACA) said yes. Its constitutionality aside, is a mandate a good idea?

The short answer is no. There is nothing that can be achieved with a mandate that can't be better achieved by a carefully designed system of tax breaks.

The most common case for an individual mandate is the free-rider argument. Imagine a community in which everyone dutifully pays monthly health-insurance premiums, except Joe. Then one day Joe gets sick and finds he cannot pay the

full costs of his medical care. So the rest of us chip in and pay for the remainder of Joe's care. The upshot: When he was healthy, Joe got to consume all his income instead of paying premiums, and after he got sick he managed to "free ride" on everyone else's generosity.

Ethically, Joe is getting an undeserved benefit

John C. Goodman is a Research Fellow at the Independent Institute and President and Kellye Wright Fellow in Health Care at the National Center for Policy Analysis.

IN THIS ISSUE

Curing the Healthcare Crisis1
President's Letter2
The Independent Review3
Independent Institute in the News4
New Book: Living Economics5
Policy Forum: John Stossel6
Conversation with Alex Tabarrok6
Thank You to Our Supporters7
Student Interns at the Institute8

paid for by others, who bear an undeserved cost. Economically, he is imposing an external cost on others. If we let him get away with this, others might emulate his example and the cost for the rest of us could grow.

So is the solution to mandate that everyone have health insurance? On average, people with-

> out health insurance consume only about half as much health care as everyone else. Of the amount of care they consume, they pay for about half. Thus the "free ride" for the average uninsured person is about one-fourth of what everyone else spends on health care.

Forcing Joe to buy insurance that pays for the same amount of care everyone else gets would be neither fair nor

equitable. To get Joe to pay his own way, we need to take from him an amount of money equal to about one-fourth of the average health-care spending of insured people and either distribute it to everyone else or put it in a fund to pay for the care eventually required by Joe and others like him.

How could that work? Let's say that \$X is the average health-care spending by insured people. One solution would be to make Joe pay a fourth of that in extra taxes each year. Or, we could achieve an equivalent outcome by giving everyone who has insurance a tax break equal to that amount, but deny the break to Joe and everyone else who is uninsured.

This system is not all that different, at least in principle, from our current tax system. For people who get insurance at work, the employer's premium payments escape individual income and payroll taxes. By contrast, families who are uninsured (and therefore receive taxable wages rather than nontaxed health insurance) face a higher tax bill.

So far, so good. But if we want to build on this

(continued on page 7)

President's Letter

A Health Care Contract with America

ith the Supreme Court decision upholding the Patient Protection and Affordable Care Act (i.e., "ObamaCare"), the upcoming 2012 elections will be crucially important in repealing this measure and replacing it



with a truly affordable healthcare system. As a result, we have an enormous but time-sensitive window of opportunity to redefine and redirect debate toward market-based healthcare.

Led by our Research Fellow John C. Goodman and based on his new, acclaimed, Independent Institute book, Priceless: Curing the Healthcare Crisis, A Health Care Contract with America aims to do this. It comprises five critical principles:

Fairness: All families should receive the same tax relief when they obtain private health insurance, regardless of where they obtain it.

Universality: Unclaimed tax relief funds should be made available to local safety-net institutions to be used in case the uninsured cannot pay their own medical bills.

Portability: Employers should be free to purchase portable insurance for their employees.

Patient Control: Patients should be free to manage more of their own healthcare dollars.

Real Insurance: Insurance should not just pay for the cost of becoming ill, it should also cover the future costs associated with incurring a preexisting condition.

Already, coverage for Priceless has included Fox Business, Fox News, CBN News, and The Wall Street Journal's Opinion Journal TV, plus articles in Barron's, Politico, American Spectator, Forbes, Roll Call, Health Affairs, Boston Globe, Daily Caller, Newsmax, Washington Examiner, and Austin Statesman Journal, among many more.

To help boldly advance this campaign, please join with us as an Independent Associate Member. With your tax-deductible membership, you can receive a FREE copy of Priceless (p. 1), Living Economics (p. 5), and other publications, including The Independent Review (p. 3), plus other benefits (see attached envelope).

David J. Theroux

EXECUTIVE STAFF

DAVID J. THEROUX, Founder, President, and Chief Executive Officer
MARY L. G. THEROUX, Senior Vice President
MARTIN BUERGER, Vice President and Chief Operating Officer
ALEXANDER TABARROK, Ph.D., Research Director
BRUCE L. BENSON, Ph.D., Senior Fellow BRUCE L. BENSON, Ph.D., Senior Fellow
IVAN ELAND, Ph.D., Senior Fellow
ROBERT HIGGS, Ph.D., Senior Fellow
ROBERT HIGGS, Ph.D., Senior Fellow
ROBERT H. NELSON, Ph.D., Senior Fellow
CHARLES V. PEÑA, Senior Fellow
BENJAMIN POWELL, Ph.D., Senior Fellow
BENJAMIN POWELL, Ph.D., Senior Fellow
RANDY T. SIMMONS, Ph.D. Senior Fellow
RANDY T. SIMMONS, Ph.D. Senior Fellow
RICHARD K. VEDDER, Ph.D., Senior Fellow
RICHARD K. VEDDER, Ph.D., Senior Fellow
CINDSAY BOYD, Marketing and Communications Director
ROY M. CARLISLE, Acquisitions Editor
CARL P. CLOSE, Research Fellow, Academic Affairs Director
GAIL SAARI, Publications Director
GAIL SAARI, Publications Director
SARAH TARVIN, Associate Director of Development

BOARD OF DIRECTORS
GILBERT I. COLLINS, Private Equity Manager
III, Co-Chairman, Center for the Edge, Deloitte & Touche USA LLC
RRIS, Vice Chairman of the Board, Albert Schweitzer Fellowship

SALLY S. HARRIS, Vice Chairman of the Board, Albert Schweitzer Fellowship PETER A. HOWLEY, Chairman, Howley Management Group PHILIP HUDNER, ESQ., Of Counsel, Botto Law Group, LLC GARY G. SCHLARBAUM, Ph.D., CFA, Managing Director, Palliser Bay Investment Management ISABELLA P. SPEAKMAN, President, The Curran Foundation W. DIETER TEDE, President, Hopper Creek Winery DAVID. J. TEECE, Ph.D., Chairman and CEO, Berkeley Research Group, LLC DAVID J. THEROUX, Founder and President, The Independent Institute MARY L. G. THEROUX, Former Chairman, Garvey International SALLY VON BEHREN, Businesswoman

BOARD OF ADVISORS
LESZAK BALCEROWICZ
Professor of Economics, Warsaw School of Economics

JONATHAN BEAN Professor of History, Southern Illinois University

HERMAN BELZ Professor of History, University of Maryland THOMAS BETHELL
Author, The Noblest Triumph: Property and Prosperity Through the Ages

THOMAS BORCHERDING
Professor of Economics, Claremont Graduate School

BOUDEWIJN BOUCKAERT Professor of Law, University of Ghent, Belgium

JAMES M. BUCHANAN
Nobel Laureate in Economic Science, George Mason University

ALLAN C. CARLSON

President, Howard Center for Family, Religion, and Society

ROBERT D. COOTER Herman F. Selvin Professor of Law, University of California, Berkeley ROBERT W. CRANDALL Senior Fellow, Brookings Institution

RICHARD A. EPSTEIN

James Parker Hall Distinguished Service Professor of Law, University of Chicago

GEORGE GILDER Senior Fellow, Discovery In Institute

NATHAN GLAZER
Professor of Education and Sociology, Harvard University

RONALD HAMOWY
Emeritus Professor of History, University of Alberta, Canada

Emeritus Professor of History, University of Alberta, Canada
STEVE H. HANKE
Professor of Applied Economics, Johns Hopkins University
JAMES. J. HECKMAN
Nobel Laureate in Economic Science, University of Chicago
WENDY KAMINER
Contributing Editor, The Allantic Monthly

LAWRENCE A. KUDLOW Chief Executive Officer, Kudlow & Company

JOHN R. MacARTHUR
Publisher, Harper's Magazine
DEIRDRE N. McCLOSKEY
Distinguished Professor of Liberal Arts and Sciences, Univ. of Illinois at Chicago

J. HUSTON McCULLOCH Professor of Economics, Ohio State University THOMAS GALE MOORE Senior Fellow, Hoover Institution

CHARLES MURRAY
Senior Fellow, American Enterprise Institute
MICHAEL NOVAK
Jewett Chair in Religion and Public Policy, American Enterprise Institute

JUNE E. O'NEILL
Director, Center for the Study of Business and Government, Baruch College

P. J. O'ROURKE Author, Peace Kills: Americas Run New Imperianlism and Pariliament of Whores

TOM PETERS
Co-Author, In Search of Excellence: Lessons from om America's Best-Run Companies

CHARLES E. PHELPS
Provost and Professor of Political Science and Economics, University of Rochester

PAUL CRAIG ROBERTS Chairman, Institute of Political Economy

NATHAN ROSENBERG
Fairleigh S. Dickinson, Jr. Professor of Economics, Stanford University

PAUL H. RUBIN
Professor of Economics and Law, Emory University

BRUCE M. RUSSETT
Dean Acheson Professor of International Relations, Yale University

PASCAL SALIN
Professor of Economics, University of Paris, France

VERNON L. SMITH
Nobel Laureate in Economic Science, George Mason University

JOEL H. SPRING
Professor of Education, State University of New York, Old Westbury

RICHARD L. STROUP Professor of Economics, Montana State University

THOMAS S. SZASZ
Emeritus Professor of Psychiatry, State University of New York, Syracuse

ROBERT D. TOLLISON
Professor of Economics and BB&T Senior Fellow, Clemson University

ARNOLD S. TREBACH
Professor of Criminal Justice, American University

WILLIAM TUCKER Author, The Excluded Americans: Homelessness and Housing Policies

GORDON TULLOCK
University Professor of Law and Economics, George Mason University
GORE VIDAL
Author, Burr, Lincoln, 1876, The Golden Age, and other books

RICHARD E. WAGNER
Hobart R. Harris Professor of Economics, George Mason University

PAUL H. WEAVER
Author, News and the Culture of Lying and The Suicidal Corporation

WALTER E. WILLIAMS
Distinguished Professor of Economics, George Mason University
CHARLES WOLFE, Jr.
Senior Economist and Fellow, International Economics, RAND Corporation THE INDEPENDENT (ISSN 1047-7969): newsletter of the Independent Institute. Copyright ©2011, The Independent Institute, 100 Swan Way, Oakland, CA 94621-1428 • 510-632-1366 • Fax: 510-568-6040 • info@independent.org www.independent.org

The Independent Review

Economics vs. Environmentalism • Curbing Spending

The Independent Review continues to offer fascinating scholarship on political economy. Its breadth and depth are evident from two articles from the Summer 2012 issue.

Economics versus Environmentalism

Anyone who has watched TV news interviews, read the op-ed pages of leading newspapers, or attended city council meetings has probably

noticed two groups of people who can't stop quarreling with each other: economists and environmentalists. Why can't they just get along?

According to Robert Nelson (University of Maryland), the mutual animus of economists and environmentalists stems from their conflicting values about the good and about man's relationship to nature. In other words, theirs is a conflict between clashing religions, albeit secular ones ("Economics and Environmentalism: Belief Systems at Odds").

Environmentalists, for example, often view pristine wilderness as sacred and human encroachment on it as a moral transgression. Economists, on the other hand, tend to place a high value on economic growth but make no scientific effort to show that material progress across the board is exempt from the law of diminishing returns. Both sides treat their assumptions as articles of faith. Nelson isn't challenging these beliefs so much as he is identifying their religious character.

Nelson suggests that greater recognition that economics and environmentalism are secular religions can help foster several benefits, such the crafting of legislation that has a greater likelihood of acceptance by both sides. "Moreover," he concludes, "it might help to reduce the hypocrisy involved when powerful religious values are advanced in the name of objective economic or environmental 'science.'"

"Economics and Environmentalism: Belief Systems at Odds" is available at www.independent.org/publications/tir/article.asp?a=887

How States Can Curb Spending

State governments across the country have adopted more than a dozen types of institutions to help get their spending under control. Examples include: strict balanced-budget requirements, line-item vetoes, and tax and spending limits. Unfortunately, most reforms have yielded disappointing results.

Which measures have succeeded the most? According to Matthew Mitchell and Nick Tuszynski (both with the Mercatus Center at George Mason Univ.), two institutions have been clearly effective in helping state governments get their spending habits under control: the item-reduction veto, and separate spending and taxing committees ("Institutions and State Spending: An Overview").

How—and how well—do they work? An item-reduction veto is more powerful than a line-item veto. A cunning leg-

islature can diminish the "threat" of a line-item veto by making the governor an offer of take-it-or-leave-it, requiring him or her to put more political capital at risk during negotiation. In contrast, an item-reduction veto allows a governor to cut spending in particular program areas, enabling him or her to negotiate spending proposals more effectively. States with an item-reduction veto reduced spending per capita by \$451, compared to \$100 for those with a line-item veto.

Having separate spending and taxing committees is even more effective. The reason may be one of incentives: Because tax-committee members can't easily steer spending toward their own constituents, they have weaker incentives to favor spending bills. Whatever the reason, the fiscal effects of this institution are huge: the latest study found that separate spending and taxing committees we're associated with spending reductions amounting to \$1,241 per capita.

"Institutions and State Spending" is available at www.independent.org/publications/tir/article. asp?a=888.•



The Independent Review, Summer 2012

The Independent Institute in the News

Center on Health and the Environment

"Consumer-driven, patient-controlled health care is already here. People are making intelligent choices every day—shopping for the same combination of quality and value they seek in other markets. It's a tried-and-true method of cost control that needs more wide-spread adoption."—Research Fellow John Goodman in The Daily Caller



Research Fellow John C. Goodman on Fox New Channel's "Fox and Friends."

Center on Educational Excellence

"Under tax-credit scholarship programs individuals and/or businesses receive a credit against their state income taxes for donations to charitable organizations that award scholarships so children can attend the private schools of their parents' choice."—Research Fellow Vicki Alger in Townhall Magazine

Center on Entrepreneurial Innovation

"This is the law of unintended consequences in action. When you change people's incentives, you change their behavior. When you give people incentives to make more bad decisions, they will make more bad decisions. Even if we grant that taxes and regulations might be justified in theory, this doesn't mean they will work in practice."—Research Fellow Art Carden in U.S. News & World Report

"Rather than admitting to the arbitrary and capricious nature of the bailouts, Mr. Bernanke would have us believe that he and his band of bureaucrats executed a cogent strategy to pull from the brink of disaster companies—and, indeed, a nation—that were too big to fail. The fact is that they guessed their way through the bailouts and cannot point to any cogent

analysis of the costs of 'inaction.'"—Research Fellow Vern McKinley in The Washington Times

Center on Peace and Liberty

"It is just another of the 'no oversight needed or expected' approach to defense spending. Sadly, however, there is no evidence that the DOD is wrong to expect no oversight. Despite these and other gigantic flaws in the aviation plan, the noise of screams for more money by spending advocates is exceeded only by the echoes of even louder snoring rattling through the halls of Congress."—Research Fellow Winslow Wheeler in Time Magazine

"U.S. officials are negotiating with the Afghans to maintain a serious presence there for more than another decade, as though this prolonged engagement will finally bring about whatever the administration hopes to accomplish there. Eventually, the U.S. military will withdraw from Afghanistan, and perhaps from its imperial presence throughout the world. Only then will we be rid of the indecencies intrinsic to war." —Research Editor Anthony Gregory in The Huffington Post



Senior Fellow **Ivan Eland** on Russia Today's CrossTalk with Peter Lavelle.

"The United States, responsible for the current mess, may be pressured by the Iraqi central government, other Iraqis, or the international community to return its forces. That doesn't mean that the United States should tell the Iraqis how to organize themselves, but it could mediate any Iraqi-initiated peacefully negotiated devolution."—Senior Fellow Ivan Eland in San Antonio News.

New Book

The Power and Vitality of Living Economics

PETER J. BOETTKE

Economics provides a powerful framework for understanding what goes on in the market-place, the voting booth, the family, the commu-

nity, and every other sphere of social activity. Its greatest teachers—from before Adam Smith on down to the present—have always impressed upon the public their discipline's explanatory powers and importance for human well-being.

In Living Economics: Yesterday, Today, and Tomorrow, Independent Institute Research Fellow Peter J. Boettke contributes to this tradition by discussing the ideas of some of the most

important economists of all time—famous and not so famous "worldly philosophers" whose innovative theories shed light on pressing issues such as inflation and unemployment, capitalism and socialism, competition and entrepreneurship, law and politics, and customs and civil society.

These economists—from Smith, Say, and Bastiat of the Classical School, to Neoclassical and Austrian scholars (Menger, Mises, Hayek, Kirzner, and Rothbard) on to New Institutional economists (Alchian, Coase, Demsetz, North, Ostrom and Williamson) and Public Choice theorists (Buchanan, Tullock, and others)—have inspired Boettke's passion for economics.

In addition to illuminating their ideas, Boettke explains how the conduct of economists, both in classrooms and in scholarly journals, enhances or diminishes the influence of economic thinking on the world of practical affairs.

Economic education, he argues, is most effective when it focuses on basic principles, such as how the price system coordinates and harmonizes the decision-making of countless individuals, and why the resulting patterns of "spontaneous order" are self-regulating but can fall prey to laws and regulations that create undesirable, unintended consequences.

Boettke's diagnosis of the current maladies of the economics profession is especially valuable. Modern economics took flight from reality, he explains, as mathematical formalism gained ascendency, especially after the publication of Paul Samuelson's highly influential treatise, *Founda*- tions of Economic Analysis. Abetting this trend were the tacit assumption of "man as machine" and its corollary: the idea that creating prosperity

> is an "engineering problem" best solved by strong doses of aggregate demand management and costbenefit analysis, each treatment to be administered by the high priests of the Keynesian-neoclassical orthodoxy.

Boettke concludes by urging his colleagues to return to their discipline's original mission: to make sense of human action and communicate the findings to a public sorely in need of cogent counsel.

Scholarly and yet highly acces-

sible, *Living Economics* enables readers to see far across the human landscape by standing on the shoulders of giants in the economics profession, as Boettke and his occasional chapter co-authors—Christopher Coyne, Steve Horwitz, Peter Leeson, David Prychitko, and Frederic Sautet—eagerly acknowledge. Its sparkling insights make this book worthwhile reading for economics teachers, students, and anyone interested in exploring the frontiers of the economic way of thinking.

To order this book, visit www.independent.org/ store/book.asp?id=98/•

Praise for Living Economics

- "Boettke's passion for economics and the clarity of his vision makes Living Economics a pleasure to read. No reader will fail to benefit from his broad and deep insights."
- —**Steven E. Landsburg**, Professor of Economics, University of Rochester
- "I am very pleased with Peter Boettke's book Living Economics which has fully captured the essence of my work and that of others on what good economics is all about and why understanding it is so important."
 - Gordon Tullock, University Professor
 Emeritus of Law and Economics,
 George Mason University
- "Peter Boettke's book Living Economics is a spirited, passionate, and exciting tour of free-market economics. I enjoyed every page!"
 - —Andrei Shleifer, Professor of Economics, Harvard University; Faculty Research Fellow, National Bureau of Economic Research

Speaker Forums



John Stossel appeared at an Independent Institute Policy Forum, visited with guests, and signed copies of his new book, *No They Can't*.



PHOTOS BY KURT WUEST

Stossel: "Why Free Individuals Succeed"

n April 19, Fox Business television host and bestselling author John Stossel spoke to an overflow crowd at the Independent Policy Forum, "Why Government Fails—but Free Individuals Succeed," held at the Institute's headquarters in Oakland, Calif. The event was streamed live over YouTube.

Drawing on his latest book, *No They Can't*, Stossel argued that government is ill-suited to fix many problems that we ask it to fix and in fact creates many of those problems. Government failure is common, and yet people keep telling themselves, "There ought to be a law..."—as if good intentions ensure good results.

After the 9/II terrorist attacks, for example, Senator Tom Daschle said that the creation of the TSA was essential because "you can't professionalize unless you federalize." But that argument has been proven false: Security experts found it easier to sneak fake contraband past TSA officers in Los Angeles's airport than past private screeners in

San Francisco's. Why? Because a private screener has stronger incentives to perform well than does a federal employee.

Just as government failures are all around us, examples of free markets solving problems are also ubiquitous. Stossel offered a wide range examples, including the tendency for people to find products and sellers with a solid reputation; the superiority of automobiles made in Detroit, compared to the "lemons" that were made behind the Iron Curtain; and the steady reduction of workplace injuries before the Occupational Health and Safety Act was passed.

"Government crowds out good things," Stossel said. "It cuts the tendrils of civil society and sucks the life out of people. That's why when politicians say, 'yes we can,' I want people to go to state capitals and hold up this sign." The sign's message: No They Can't!

www.independent.org/multimedia/detail. asp?m=221•

Stimulating Conversation with Alex Tabarrok

The Independent Institute held a reception in April at The Infinity Towers in San Francisco featuring Research Director **Alexander Tabarrok**.

Delighted not only by unique conversations, guests spoke with Tabarrok about his projections for economic growth. As he explained on Ted Talk, "How Ideas Trump Crises," Tabarrok enlightened guests on how we can use innovation to triumph over the challenges of the 21st century.

In his book, *Entrepreneurial Economics: Bright Ideas from the Dismal Science*, Tabarrok explains the foundations for optimism towards economics,

as described by UCLA Professor of Economics, Armen Alchian:

"Entrepreneurial Economics offers you lively, eye-opening, mind stretching applications of economic principles and analysis. Students who read it will confound teachers who haven't."

You can pick up a copy of *Entrepreneurial Economics*, in either print or electronic form at www.independent.org/store/book.asp?id=28, so that you too can be part of this stimulating conversation!•

John C. Goodman: Curing the Healthcare Crisis

(continued from page 1)

structure and solve the free-rider problem, there are three fundamental flaws in the current system that need to be corrected.

First, although the subsidy/penalty system seems to be broadly adequate for the middle class, it is far less so for the rest of the population. For upper-middle-income families, the subsidy for employer-provided health insurance approaches 50%; for lower-income families it is as little as 15%. Generally speaking, we are over-subsidizing the health insurance of the wealthy and undersubsidizing it for the poor. A fixed-sum, refundable tax credit—essentially giving everyone the same subsidy—would solve this problem.

Second, our current system makes no connection between penalties and subsidies. The extra taxes paid by the uninsured (since they don't receive nontaxed benefits from their employers) go mostly to Washington, while the uncompensated care is delivered locally. The answer to this problem is to put the unclaimed tax credits in a charity pool to be used in case uninsured patients cannot pay all of their medical bills.

Third, although we subsidize employer-paid insurance—in some cases very generously—there

is virtually no subsidy for people who obtain insurance on their own. The answer to this problem is to offer the same tax subsidy to all, regardless of how they obtain their insurance.

Contrast these straightforward solutions with PPACA, which imposes undeserved costs and creates undeserved benefits for no morally or economically justifiable reason. Far from solving the fundamental fairness problem posed by free riders, it creates far more inequities than were there before.

Patients, healthcare providers, employers, and employees are all trapped in a dysfunctional healthcare system fraught with perverse incentives that raise costs, reduce quality, and make care less accessible. In my new book *Priceless: Curing the Healthcare Crisis*, I cut through the politics and propose dozens of bold reforms that would free patients and caregivers to be empowered to chart their own lives with affordable, high-quality healthcare.

True reform requires liberating doctors and patients by allowing them to interact in innovative market-based ways to help meet unique individual medical needs.•

To Our Supporters, Thank You for All You Do!

We've had an incredibly impactful year, thanks to our generous supporters. Without this kind support, our books, events, and media projects would never have had a chance to reach such vast audiences through our Prime Time for Liberty campaign.

Just one example of our influence is with the recently released book, *Priceless: Curing the Healthcare Crisis* by Research Fellow John Goodman. In this timely new book, Goodman presents his vision for a healthcare system grounded in competition and personal choice. Receiving wide acclaim, Goodman has been featured in *Forbes, Politico*, and *The Wall Street Journal* and has appeared on national TV shows including: *Fox and Friends, Stossel, CBN News*, and *The Blaze!*

In reaching out to new audiences, we have

been widely successful in gaining thousands of new fans each week on Facebook and Twitter. We are averaging 33,000 likes and 30,000 shares of content from our Facebook pages each week that's a huge step forward for the ideas of liberty!

To those who have made these successes possible, thank you! Your generosity has had a real impact on promoting realistic, market-based alternatives to a nation increasingly hungry for real solutions.

In a time when most people have become disillusioned with runaway Washington power and spending, now is the **Prime Time for Liberty!**

If you're not yet a sponsor or want to continue your support, you can do so at www.independent.org/donate.•





Student Interns, Donors Working Together













W. Colby Pines

Steve Morseman

Kyle Marchini

Nick Geiser

Vivian Chen

Nils Gilbertson

ne of the most rewarding roles that our donors play is in the intellectual growth and direction of the future generation. Thanks to this support, students gain invaluable learning experiences at the Institute through our internship program:

"I have spent the bulk of my time working on the marketing campaign for Priceless. The opportunity to work with brilliant people and to discuss major topics of political and philosophical interest is an intellectual privilege for which I am thoroughly grateful." —W. Colby Pines, Princeton University

"I am working to expand the Institute's donor base, learn the art of grant-writing, and engage in research that furthers the cause of the Institute. This opportunity to work with such a devoted community is exposing me to invaluable ideas that seldom make their way into the halls of the Ivory Tower." —Stephen Morseman, UCLA

NON-PROFIT ORG US POSTAGE PERMIT #15 KENT, OH PAID

"My principal responsibility has been the Challenge of Liberty Student Seminars. Since I plan to go into teaching economics, I find working with the students not only enjoyable, but also instrumental in developing my abilities to effectively explain critical concepts." —Kyle Marchini, Grove City College

"I work to develop scholarship studying peaceful, prosperous, and free societies. I've had the privilege to work with a talented team engaged with a thriving community of free-market thinkers and have gained the skills to advance the ideas of liberty in academic literature." —Nick Geiser, Yale University

"I am working to promote Priceless through marketing campaigns and television pitches. Being surrounded by the ideas of my colleagues inspires me to devote my own studies towards securing individual liberties and a free-market economy for future generations." —Vivian Chen, Pomona College

"I am working in publications where I assist with website upkeep and putting together materials such as The Independent Review. It is exciting to be a part of these projects that help spread the ideas of liberty in our society." —Nils Gilbertson, UC Berkeley •



Facebook facebook.com/independentinstitute



twitter.com/IndependentInst

THE LIGHTHOUSE **Subscribe FREE!**



The weekly email newsletter of The Independent Institute.

- Insightful analysis and commentary
- New publications
- Upcoming events /special announcements
- Current media programs

Visit www.independent.org today

